



ANN JOO RESOURCES BERHAD

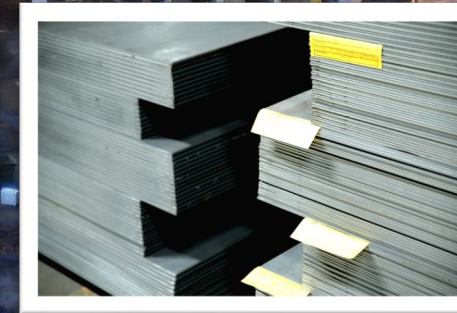
Registration Number : 199501041948 (371152-U)

30th ANNUAL GENERAL MEETING

Presented by:

**Dato' Lim Hong Thye,
Group Managing Director**

18 June 2026





Part 01

2025 Review

2025 PERFORMANCE HIGHLIGHTS



1

Steel Market

- Weak global demand, overcapacity & trade frictions pressured steel prices & margins
- China's property sector weakness & elevated exports intensified regional competition & import pressure
- Malaysia faced oversupply, subdued demand & continued import competition
- Trade remedies & decarbonisation measures reshaped market dynamics

2

Upstream Division

- Scaled back production due to lacklustre demand & tight operation margins
- Shut down the Blast Furnace operation in Sep 2025; Electric Arc Furnace & Rolling Mill continue to operate
- Net effect was an approximately 23% decline in revenue

3

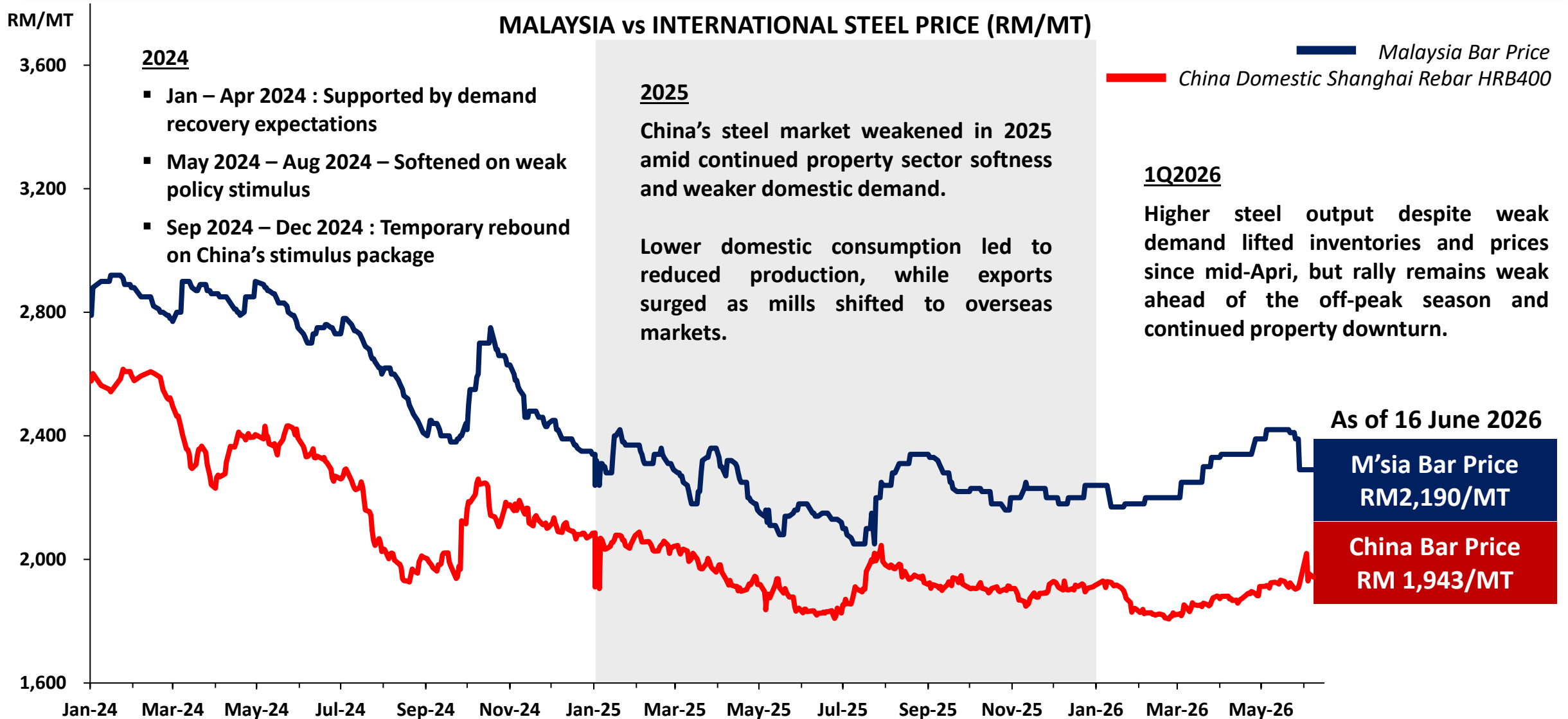
Downstream Division & Industrial Park Development

- Expanded steel service centre into automotive supply chain
- Continued progress on manufacturing & engineering for power sector
- Gurun Heavy Industrial Park development

DOMESTIC VS INTERNATIONAL STEEL PRICE



STEEL PRICES DRIVEN BY SUPPLY-DEMAND IMBALANCES & GEOPOLITICAL UNCERTAINTY



(Note : Malaysia bar price is based on indicative market price; China bar price is based on MySteel)



Part 02

Financial Highlights



STEEL MARKET FACES ONGOING HEADWINDS AND ESCALATING TRADE TENSIONS

REVENUE

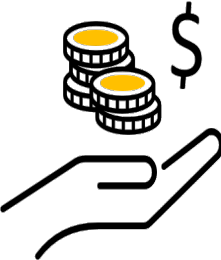


RM2,172.4M

(2024: RM2,524.2M)

↓ 13.94 %

LOSS AFTER TAX



RM274.9M

LAT Margin: **-12.65%**
(2024: LAT **RM296.6M**; LAT Margin: **-11.75%**)

↑ 7.32%

NET ASSETS



RM727.2M

(2024: RM1,104.4M)

↓ 34.15%

NET GEARING RATIO



1.59x

(2024: 1.29x)

↑ 23.26%

GROUP BALANCE SHEET HIGHLIGHTS (2025 vs 2024)



RM'000		2025	2024	Y-o-Y (%)
FINANCIAL POSITION	Inventories	676.8	807.6	↓ 16.20%
	Trade Receivables	323.8	442.6	↓ 26.84%
	Net Borrowings	1,182.9	1,314.7	↓ 10.03%
	Shareholders' Funds	745.7	1,020.7	↓ 26.94%
	Net Gearing Ratio (x)	1.59	1.29	↑ 23.26%
CASH FLOW	Operating Cash Flow	272.1	44.7	↑ 508.72%



Part 03

Industry Outlook & Strategic Direction

CHALLENGES & AREAS TO MONITOR

- Ongoing Middle East geopolitical tensions disrupt global trade flows & steel demand
- Elevated inflation & energy costs continue to weigh on economic growth
- Potential implementation of Malaysia carbon tax may increase cost pressures

DOMESTIC LANDSCAPE & OPPORTUNITIES

- Intensified pricing pressure from elevated Chinese steel exports into ASEAN markets
- Continued government infrastructure support, particularly in East Malaysia & the Johor-Singapore Special Economic Zone (JS-SEZ) development driving long-term steel & industrial demand
- Tenaga Nasional Berhad's approximately RM43 billion grid modernisation plan supports continued grid infrastructure development & energy transition in Malaysia

KEY STRATEGIC INITIATIVES OVERVIEW



1

Strategic Disposal of Upstream Business

- Conditional SPA signed with Green Estee Pte. Ltd. for the disposal of Ann Joo Steel Berhad (22 May 2026)
- Exit from loss-making, capital-intensive upstream steel business to focus on downstream & engineering segments
- Proceeds to be utilised for debt repayment & working capital to improve gearing & reduce financing costs

2

Continued Expansion of Downstream Business

- Expansion of steel servicing business for the automotive supply chain
- Growth in power grid infrastructure requirements, including fabrication of transmission towers & manufacturing of electrical fittings and Engineering, Procurement, Construction and Commissioning (EPCC) works for power sector

3

Industrial Park Development

- Sale of Gurun Land Plot 7: SPA signed between JV partners (GHIP & Transyear) & LB Advanced Material Asia (27 Mar 2026)
- Sale of Gurun Land Plot 5: SPA signed between JV partners & Zichen Malaysia (10 Jun 2026)



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Thank You

